

WHAT IS #COLLABORATIVECASH?

COLLABORATION

Collaborative Cash Delivery (CCD) Network is a global network of international non-governmental organisations (NGOs) who operate in every global humanitarian crisis that provides cash programming. CCD's partners are estimated to deliver 80% of the 'last mile' cash assistance. The collaborative cash partners are committed to transforming the delivery of cash programming through the collective impact of cash programme delivery. CCD members believe greater collaboration will enable the humanitarian sector to bring the best available actors in a given context into adaptive cash and voucher assistance (CVA) partnerships that deliver more timely and impactful CVA to people affected by crises.

Due to the diverse expertise and long-term global footprint of its membership, the CCD network is able to reach the most marginalised and hard to reach populations in a variety of complex humanitarian disaster contexts. Founded in the wake of the Grand Bargain's 2016 annual meeting, the CCD network has made significant strides since then towards its goal of harnessing the potential of the best available actors in a given context in order to reduce competition and costs while maximising impact at the field level. The network is continuously looking for ways to bring the most relevant experience and expertise together in order to generate value for in-country collaborations.

STRENGTH THROUGH PARTNERSHIP

The CCD model enables more effective and efficient operations in an adaptable, agile, collaborative ecosystem that allows the partners to reach greater scale and amplify impact.

The network is establishing norms of collaboration across the CVA value chain to enable actors to form rapid, reliable partnerships that share responsibilities that harness and complement the best of each organisation. By deploying in-country facilitators, the CCD works to overcome barriers to collaboration ensuring that all actors, including local NGOs, the private sector and governments, have the opportunity to form productive partnerships that enable them to embark on larger projects using a common approach to technical and operational cash coordination.

The model is also more cost-efficient in that it:

- allows for risk and cost-sharing between collaborators
- improves accountability to affected people as a result of its adherence to share best practice standards
- provides flexibility and adaptability in varying and evolving contexts
- enables streamlined ways of working

by aggregating systems, following common standards, harmonising technical and operational models, and systemising the ecosystem approach through a platform approach.

TRANSFORMATIVE APPROACH

The CCD has explored opportunities for sharing capacities and capabilities to move CVA responses forward in 15 countries, including Colombia, Ethiopia, Ecuador, Uganda, Guatemala, Indonesia, Malawi, Mozambique, Nigeria, Peru, Philippines, Somalia, South Sudan, Venezuela and Zimbabwe. It has launched in four countries.

Response Builder.

Response Builder is CCD's collaboration model to help the sector meet the growing needs of crisis-affected populations and address the systemic weaknesses in the system.

This humanitarian-to-humanitarian platform will help CCD partners create easy, customisable and scalable collaborations across the cash value chain.

It proposes to:

- establish a predictable cash programme cycle and related operations for an open pool of actors to collaborate on widely agreed standards for programme quality and interoperability
- adhere to and promote programming standards
- devise collaboration standards to deliver each element of the cash value chain
- leverage technology to make the necessary changes as frictionless as possible

- create predictable roles and responsibilities, contractual agreements and ways of working to enable reliable preparedness and rapid set-up of programmes
- construct a durable coalition to engage in programming between emergencies to facilitate the transition in and out of humanitarian cash and promote sustainable systems for communities and governments
- facilitate preparedness, nexus and social protection work
- enable better collaboration in the field by convening the right conversations, planning processes and relationships
- apply our collective field presence as a testing ground to learn and iterate CCD's approach quickly and effectively
- create an environment to enable collaborative CVA assistance through advocacy, engagement and policy.



(Above) CVA programme overseen by a CCD Network partner in Ethiopia using Last Mile Mobile Solutions (LMMS) system for digital beneficiary registration and asset transfer management. This platform is shared with members of Ethiopia's CCD network. By using available digital technologies, such as LMMS, Ethiopia's CCD network members are committed to utilising digital beneficiary management and e-payment transfer systems where appropriate by moving towards e-payment systems, such as mobile money, e-vouchers, and/or bank transfers, etc. © World Vision

COLLECTIVE IMPACT

The Ethiopia CCD platform is one of CCD's in-country coalitions. It is made up of 12 NGOs aiming to harmonise cash delivery for increased scale, efficiency, effectiveness and collective impact. The Ethiopia CCD network materialised in an organic way, with numerous ongoing initiatives to foster collaboration at the advocacy, networking and operational levels and respond to evolving demands. In order to enhance the clarity around the various initiatives and ensure decision-making is collaborative and representative of the wider membership; an overarching governance framework has been developed.

Thanks to ECHO funding, the Ethiopia CCD network took their first step towards collaborative proposals when they embarked on a joint rapid cash feasibility assessment in the Wollegas woredas in Oromia in March 2019 in coordination with members of the Ethiopia Cash Working Group. This led to another ECHO-funded multipurpose cash distribution project.



*(L) Participatory targeting process conducted by CCD Ethiopia in West Wollegas zone.
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The CCD model has provided a framework to move things forward for the Ethiopian cash community and will benefit the aid community as a whole. Four implementing agencies are already operating using these common SOPs. Upcoming projects will allow the CCD coalition to apply this recommended model and prove its effectiveness.

COMMITTED COHORTS

CCD consists of 15 partners. Founding members include: Action Against Hunger, ACTED, Adeso, CARE, Catholic Relief Services, Concern Worldwide, Danish Church Aid, Danish Refugee Council, International Rescue Committee, Mercy Corps, Norwegian Refugee Council, Oxfam, Relief International, Save the Children and World Vision International. CCD also includes extensive networks of local partners. The network is open to (and encourages) all relevant actors (beyond NGOs) in a given context to join us. Members:

- are committed to localising aid and dramatically scaling up the use of cash programming in humanitarian operations
- prioritise digital payments and access to financial services to promote financial inclusion
- aim to fundamentally change the way CVA is delivered
- are dedicated to helping build a humanitarian system ready for ever-changing challenges.

Thanks to members' long-term commitment to carrying out CVA, CCD has pre-existing relationships across the globe that are being built on to strengthen the network's trust and respect at the local-level and by participants. Contact CCD coordinators to find out more: sheila.thornton@crs.org and j.saulle@savethechildren.org.



*(L) A joint emergency operation in South Gonder woreda, Ethiopia, in collaboration with CCD partners (CARE, Save the Children, World Vision) and other agencies.
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